

## CEER Executive Seminar on European Institutions and Developments and Multi-Sector Regulation

8-9 March 2016

CEER Office, Cours Saint-Michel 30a (5th floor), 1040 Brussels

### SEMINAR PROGRAMME

*This intensive and exclusive 2-day programme will give senior regulators key insights into how energy policy discussions, developments and structures at EU level significantly affect regulators and energy markets in their day-to-day functioning and growth. It provides a unique opportunity to meet and exchange views with the key players at the European Commission, CEER and ACER. It addresses some of the latest issues that should be on the radar of NRA such as cyber security and new/revised energy legislation in the making. Participants will also benefit from the lively discussion on the fundamentals of multi-utility regulation and discover organisational and operational synergies, opportunities as well as challenges. It offers a unique opportunity to learn from fellow senior regulators, policy-makers and energy actors directly involved in energy policy development and implementation.*

**Tuesday, 8 March 2016**

**10:00-17:30**

#### WELCOME AND INTRODUCTION

**10:00 – 10:15** Introduction of the course and roundtable introduction of participants

- **Andrew Ebrill | CEER Secretary General**

#### SESSION 1 OVERVIEW OF EUROPEAN INSTITUTIONS – THEORY VS. REALITY

*Chair: Andrew Ebrill*

*This session offers a tour d’horizon of the major actors involved in European energy policy development. Over the last 10 years, energy markets have increasingly attracted political interest and seen significant legislative action at EU-level with this extensive legal framework aimed at delivering a single European energy market. During the session, we will discuss the role of each of the relevant European bodies and institutions, including an introduction to legislative processes and European actors as well as the approaches to influencing the energy policy debate at European level.*

**10:15 – 11:30** The key European Institutions: bodies and decision-making processes, the functioning of the European Commission, the role of the Regulatory Fora

- **Edith Hofer | European Commission, Secretariat General, Directorate D – Policy Coordination**

*Questions and Discussion*

**11:30 – 12:30** The structure, role and processes of the European Networks for Transmission System Operators (ENTSOs)

- **Susanne Nies | ENTSO-E, Corporate Affairs Manager**
- **Jan Ingwersen | ENTSO-G, General Manager**

*Questions and Discussion*

## SESSION 2 MEETING AND LUNCH WITH EUROPEAN COMMISSION

*As the initiator (and enforcer) of EU policy and legislation, the European Commission (EC) is a crucial counterpart for energy regulators. We will meet with key senior contacts at the Directorate General for Energy – exchange views and receive an overview of the EC’s priorities and ongoing activities for energy markets in Europe. In addition to collective cooperation with the EC, NRAs often have bilateral relations (vis-à-vis national market developments, implementation, etc.) with EC officials.*

**12:30 – 14:00** Meeting and lunch with EC staff: Brendan Devlin – Advisor to Mr Klaus-Dieter Borchardt, Director of Directorate B; Oliver Koch – Deputy HoU for Wholesale markets, electricity & gas; Catharina Sikow-Magny - HoU for Networks and Regional Initiatives; Anna Colucci - HoU for Retail markets; coal & oil; Stefan Moser – HoU for Security of Supply; Olivier Silla – HoU INEA  
(place: CEER office)

## SESSION 3 POLICY DEVELOPMENTS

*Chair: Andrew Ebrill*

*Led by senior regulators active in CEER and ACER activities, this session will provide a practical and candid introduction to the evolution of energy policy in Europe and the current (and anticipated) policy developments. It will also focus on the European energy legislative framework, the role of energy regulation and EU level cooperation towards promoting markets and sound regulation.*

**14:00 – 14:30** Other energy actors and lobbying bodies: working in the Brussels energy circle

- **Katerina Firlova | Co-Chair CEER European Policy Unit**

**14:30 – 15:15** The evolution of Europe’s energy markets and regulation: strategic and political aspects, including relations with national/EU policy makers and market actors

- **Marie-Pierre Fauconnier | CEER Vice President**

*Questions and Discussion*

**15:15 – 15:45** *Coffee Break*

**15:45 – 17:15** The EU energy acquis: key EU energy legislative framework (3rd Package, REMIT, Infrastructure, Energy Efficiency, Renewables, Energy Union, a new deal for consumers)

The energy agenda: future developments (Bridge to 2025, EU priorities of security of supply, competitiveness & sustainability; possible new areas of

legislation – security of supply, renewables, energy efficiency, energy market design; consumers and international)

- **Tomislav Jureković | CEER Vice President**
- **Valeria Termini | CEER Vice President**

*Questions and Discussion*

**17:15 – 17:30**      **Wrap up of Day 1**

**19:30 – 22:00** *Dinner with GA members*  
(location tbc)

**- END FIRST DAY -**

**Wednesday, 9 March 2016**  
**09:00-16:45**

## SESSION 4 CEER AND ACER

*Chair: Lord Mogg*

*This session focuses on regulators' collective activities as CEER and ACER (their distinct roles and structures) as well as the role for senior NRA staff, including the internal decision-making processes. It will also provide solid grounding on regulators' on-going priorities and activities, including the practical and working aspects of building and delivering regulatory expertise and recommendations as part of our high level goal to facilitate the creation of a single, competitive, efficient and sustainable Internal Energy Market that works in the public interest.*

**09:00 – 10:30** Overview of CEER and ACER roles, including structure, organisation and areas of activity for each body; who's who; legal foundations of ACER; and respective 2016 work programmes

- **Lord Mogg | CEER President and Chair of ACER's Board of Regulators**
- **Alberto Pototschnig | ACER Director (via video conference)**

*Questions and Discussion*

**10:30 – 11:00** *Coffee Break*

**11:00 – 11:45** Role of NRAs within CEER and ACER – GA, BoR, Working Groups and the decision-making processes

- **Andrew Ebrill | CEER Secretary General**

*Questions and Discussion*

## SESSION 4 CYBER SECURITY AND THE PROTECTION OF EUROPEAN ENERGY SECTOR

*Chair: Lord Mogg*

*A recent report by Moody's Investor Services identified cyber attacks in the energy sector as becoming more sophisticated and with the preparedness varying greatly. This session brings an expert from the European Network and Information Security Agency (ENISA) to discuss the need for improved cyber security measures to safeguard European energy sector and the role of energy regulators.*

**11:45 – 13:00** Cyber security, the need for improved security measures to safeguard European energy sector and the role of energy regulators

- **Evangelos Ouzounis | European Network and Information Security Agency (ENISA), Head of Secure Infrastructure and Services Unit**

*Questions and Discussion*

**13:00 – 14:00** *Lunch Break*

**TOUR OF CEER OFFICE – MEET THE STAFF**

15 mins

## **SESSION 6 MULTI-SECTOR REGULATION AND GOVERNANCE OF MULTI-SECTOR REGULATORY AUTHORITIES**

*Chair: Koen Verhoest*

*This final session is intended to offer senior regulators the opportunity to learn about the fundamentals of multi-utility regulation and to discover organisational and operational synergies, opportunities and challenges of governing multi-sector regulatory authorities. The panel discussion on the national case studies will enrich the participants' experiences in preparing for, adapting to and working on energy within a multi-sector regulatory authority.*

**14:00 – 14:30** Introduction to multi-utility regulation - rationale and organisation of multi-sector regulatory authorities

- **Koen Verhoest | Antwerp University**

**14:30 – 16:30** Panel discussion on the fundamentals of multi-utility regulation and national case studies - lessons learned and practical experiences in preparing for, adapting to and working on energy within a merged authority

- a) Institutional aspects (independence, Board structure, budget, decision-making, distribution of issues and powers)
- b) Tasks (sectors, sectoral tasks, cooperation with other sectors, e.g. competition authorities)
- c) Organisational aspects of multi-utility authorities (back-office)
- d) Pros and cons of multi-utility regulation

- **Remko Bos | CEER Vice President, ACM, The Netherlands**
- **Lija Makare | Head of External Relations Division, PUC, Latvia**
- **Annegret Groebel | CEER Vice President, BNetzA, Germany**

*Questions and Discussion*

**16:30 – 16:45** **Wrap-up and closing**

**- END OF SEMINAR -**